HITACHI

Background Document

Introducing Hitachi Digital:
Born from the integration of GlobalLogic and Hitachi Digital Services to engineer what the world depends on

Hitachi Digital helps companies in complex, mission-critical industries turn cloud, data and AI convergence into sustainable business transformation

GlobalLogic and Hitachi Digital Services announced plans to launch Hitachi Digital Inc. ("Hitachi Digital"), a new global digital services company, on April 1, 2027[1]. The global digital services company leverages the core strengths of both organizations to provide scalable, end-to-end digital transformation for its customers.

Hitachi Digital brings together digital engineering and operations, grounded in industry knowledge, so customers can engineer and operate with resilience. Its digital services include product and software engineering, AI development lifecycle (AIDLC) frameworks, cloud and data solutions, enterprise solutions, and robust systems integration and operations. The deep domain knowledge and operational technology (OT) cultivated over many years across the Hitachi Group further enhance Hitachi Digital's ability to support each client's specific needs, from enterprise AI to full-scale Physical AI deployment.

The name "Hitachi Digital" signals the company's role as the digital engineering and transformation engine of the Hitachi Group, both internally and externally. It reflects the new company's mission to accelerate the digital transformation of customers by connecting cloud, data and AI with enterprise systems and operations, underscored by its real operating know-how from Hitachi's own industries. The tagline, "Engineer what the world depends on," shows Hitachi Digital's focus on supporting the systems society relies on every day, such as energy, transport, healthcare and banking.

Name	Hitachi Digital Inc.
Headquarters	Santa Clara, California, USA
Business Activities	Software engineering, AI development and execution, Physical AI, enterprise systems and operations
Employees	Approximately 35,000
Representative	Anand Birje, Chief Executive Officer & Chairman
Website	www.hitachidigital.com

[1] Hitachi Digital is subject to regulatory approval (if applicable).

Strategic Approach to Addressing Market Needs
Hitachi Digital will drive digital transformation for its customers by bringing deep domain expertise in focused verticals and AI-era service lines including Physical AI, Data and Intelligence, Cloud and Site Reliability Engineering (SRE), and Enterprise Applications. This core organic growth engine will be multiplied and amplified by our IP differentiation, including HMAX by Hitachi ("HMAX"), a next-generation suite of solutions that brings the power of AI to social infrastructure, and our strategic alliance partnerships across the full tech stack, from the data layer to frontier AI labs.

Hitachi Digital is organized to address customers in vertical markets across the world, largely driven by Energy, Mobility and Connective Industries. At the nexus of service lines and vertical markets sits Private Equity, where the company sees significant potential in the Hi Tech space.

Key vertical markets include:

- Automotive / Mobility
- Banking / Financial Services / Insurance (BFSI)
- Healthcare / Life Sciences (HCLS)
- Hi Tech / Semiconductor
- Industrial / Manufacturing, Logistics, Energy and Utilities (MLEU)
- Media / Entertainment
- Retail / Consumer Packaged Goods (RCPG)
- Telecommunications and Networking

Hitachi as Both Collaborator and Customer Zero
Not only will Hitachi Digital support customers, it will also enable Hitachi's own digital and transformation journey. The company will serve external customers while selling to and with the Hitachi business units.

Hitachi Digital's forward-deployed engineers (FDEs) will work alongside Hitachi Energy, Mobility and Connective Industries teams at depots, substations and plants. These FDEs create value on the front line while capturing the rules, know-how and tacit knowledge that sit there and then feed them into HMAX so AI is grounded in context. The result is a loop: every deployment captures more knowledge, and that knowledge enables the delivery of more value through safe and trusted AI. This is how Hitachi taps into the convergence of physical and digital.

Zero Distance to Customers Drives Measurable Outcomes
Hitachi Digital will act as a strategic partner across the full transformation lifecycle, with an outcome-based model tied to client business results. Its "zero distance to customers" approach is enabled by FDE deployment and the company's focus on vertical markets to ensure capabilities and solutions bring maximum value to its customers.

Market Background

Technology has reshaped how enterprises operate. In the past, each big technology wave took years to reach full business impact. For example, cloud took about eight years, data about seven years and AI about three years. Now the waves have overlapped. Between 2025 and 2027, cloud, data and AI are coming together in what we call a “convergence zone.” Customers no longer buy these solutions separately. They need one capable partner who can deliver all three together.

Studies have shown a shift toward technology vendor consolidation[2], with companies prioritizing strategic partners that can lead end-to-end transformation. Hitachi Digital is built for that shift: one partner that can engineer new digital products and AI capabilities, modernize the enterprise core behind them, and run them reliably at scale.

Legal Entities

The new Hitachi Digital organization builds on the integration plan announced in January[3]. The current Hitachi Digital LLC will change its name to Hitachi Digital Holding LLC. Hitachi Digital Holding will oversee business management for the Digital Engineering & AI Solutions Business Unit, while Hitachi Digital Inc. (combining GlobalLogic and Hitachi Digital Services) will serve as the operating company delivering services to clients. Both entities are led by CEO Anand Birje. The company will commence legal operations on April 1, 2027.

About Hitachi Digital Inc.

Hitachi Digital, a wholly owned subsidiary of Hitachi, Ltd., is a global digital services company that helps organizations in complex, mission-critical industries turn cloud, data and AI into measurable business outcomes. Formed by uniting GlobalLogic and Hitachi Digital Services, the company brings digital engineering and operations together, from enterprise AI to Physical AI, with approximately 35,000 professionals in 27 countries. Hitachi Digital engineers what the world depends on. Visit us at www.hitachidigital.com.

About Hitachi, Ltd.

Through its Social Innovation Business (SIB) that brings together IT, OT (Operational Technology) and products, Hitachi aims to be a global leader in continuously transforming social infrastructure through digital, contributing to a harmonized society where the environment, well-being and economic growth are in balance. Hitachi operates worldwide across four sectors – Digital Systems & Services, Energy, Mobility and Connective Industries – as well as a Strategic SIB Business Unit focused on new growth areas. With Lumada at its core, Hitachi creates value by combining data, technology and domain knowledge to solve customer and social challenges. Revenues for FY2025 (ended March 31, 2026) totaled 10,586.7 billion yen, with 606 consolidated subsidiaries and approximately 290,000 employees worldwide. Visit us at www.hitachi.com.

Trademark notice

All trademarks and product names are the property of their respective owners.

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[2] Gatekeeper, “Vendor Consolidation Report 2026,” as reported by Digital Chiefs, April 2026.

[3] January 29, 2026 press release: “Hitachi Announces Plans to Integrate GlobalLogic and Hitachi Digital Services to Accelerate Global Growth of Lumada 3.0.”